CITY OF MINNETONKA 2024-2028 CAPITAL IMPROVEMENT PROGRAM (CIP)



SEPTEMBER 18, 2023 COUNCIL MEETING



CIP PRIORITIES

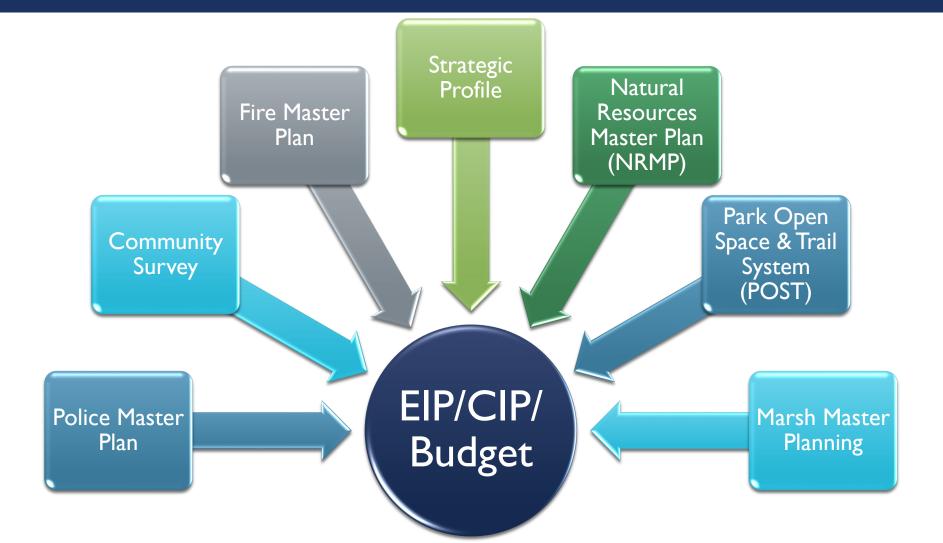
- I. Public health and safety, meet legal mandates
- 2. Maintain and improve efficiency of existing systems, coordinate with related projects
- 3. Expand existing, new services, community betterment

within the constraints of limited resources

CIP PROCESS

- Preparation of the CIP begins in the spring and kicks off the budget process
 - > The CIP is part of the budget process, but it is not a budget
 - Once the CIP is officially adopted, the 2024 projects will be added to the 2024 budget for official adoption in December
- Council reviewed draft CIP on June 12, 2023

LEVY CONSIDERATIONS



STRATEGIC PROFILE

Financial Strength & Operational Excellence

Maintain a long-term positive financial position by balancing revenues and expenditures for operations, debt management and capital investments. Provide innovative, responsive, quality city services at a level that reflects community values and is supported by available resources.

Key Strategy:

- Develop an annual budget that meets community needs and is in alignment with the strategic plan and financial priorities.

Infrastructure and Asset Management

Provide safe, efficient, sustainable, cost-effective and well-maintained infrastructure and transportation systems. Build, maintain and manage capital assets to preserve long-term investment and ensure reliable services.

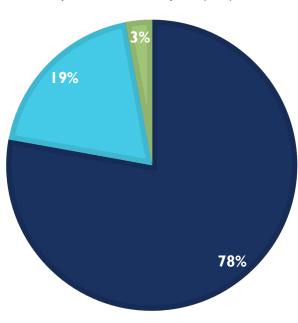
Key Strategies:

- Provide and preserve a quality local street and trail system.
- Develop an annual capital improvement plan that supports the sustainable maintenance and replacement of assets.

2023 PROPERTY TAXES

2023 DOLLARS

■ GF Operations ■ Capital (CIP) ■ Debt

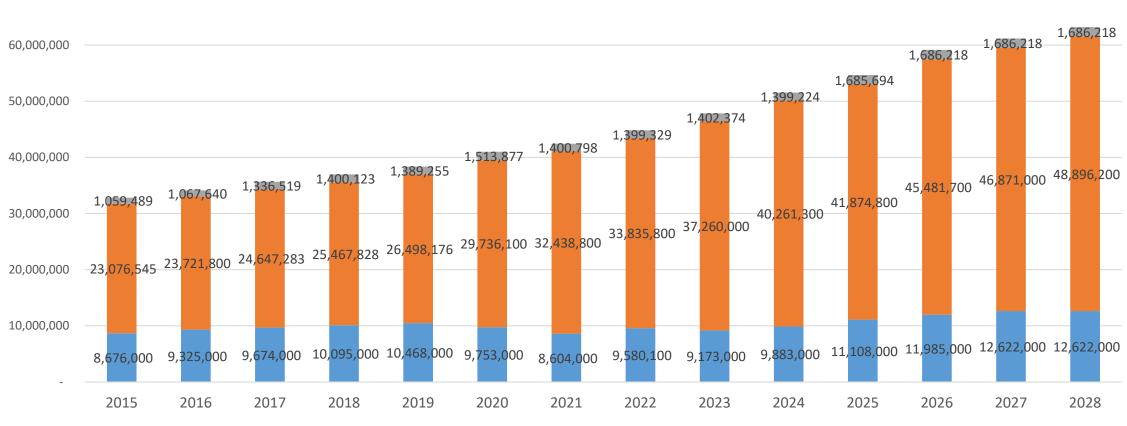




MINNETONKA LEVY ALLOCATION

70,000,000

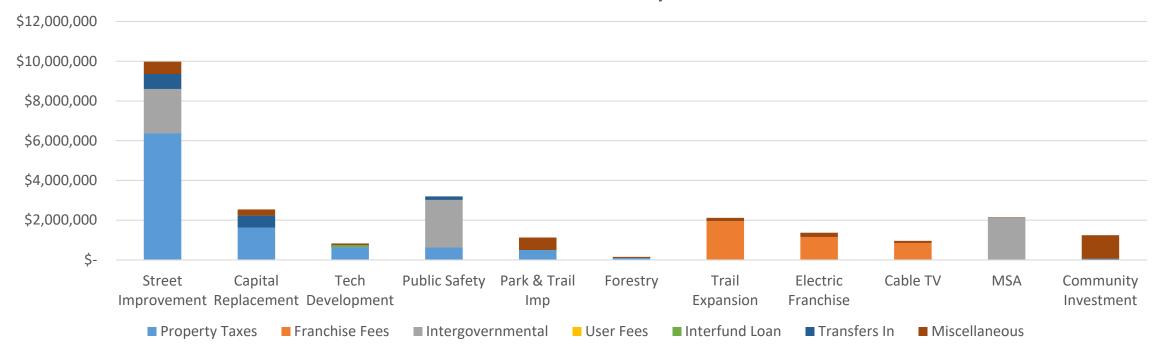
Minnetonka Levy Allocation



■ CIP ■ Operations ■ Debt

CAPITAL PROJECT FUNDING

2024 Revenue Source by Fund



2024 PROPOSED CAPITAL IMPROVEMENT LEVY

	Levy	Percentage
 Street Improvement Fund 	\$6,380,000	65%
 Capital Replacement Fund 	1,630,000	16
Park & Trail Improvement Fund	500,000	5
 Technology Development Fund 	650,000	7
 Forestry Fund 	98,000	I
Public Safety Fund	625,000	6

TOTAL PROPOSED LEVY

\$9,883,000

- What the CIP Funds
 - The 2024-2028 CIP supports almost \$140 million of capital projects over the next 5 years
 - The reduction is mainly due to reprioritizing water and sewer utility improvements and eliminating the community center renovation project.

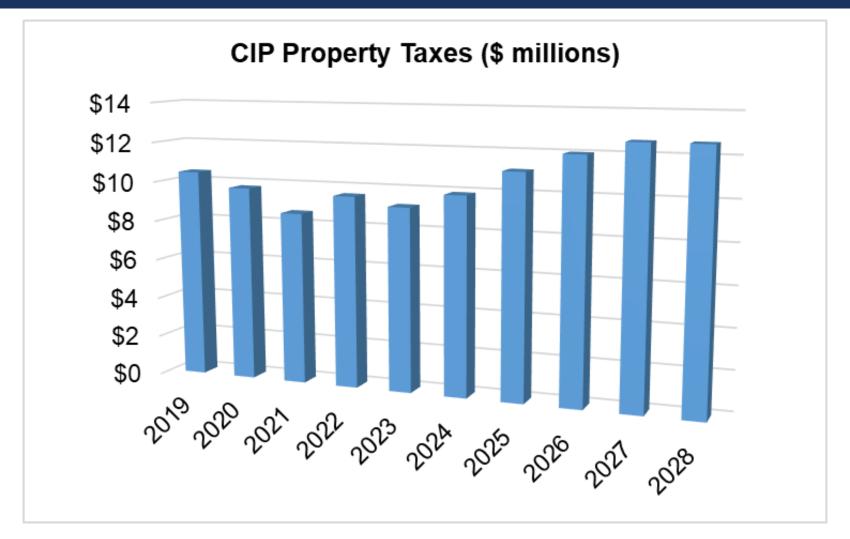
CIP (\$000's)	2021-25	2022-26	2023-27	2024-28
Street Improvements	\$63,684	\$52,455	\$51,605	\$52,675
Water, Sewer & Drainage	36,616	32,570	34,960	28,855
Parks, Rec & Trails	31,380	27,610	20,880	20,699
Equipment	15,764	19,314	22,042	23,190
Buildings	5,577	5,186	16,310	14,335
Total CIP	<u>\$153,021</u>	<u>\$137,135</u>	<u>\$145,797</u>	<u>\$139,754</u>

- Environmental Sustainability and Stewardship Efforts
 - Sustainability and natural resources is one of the city's strategic priorities
 - Over the years, many CIP projects have had a sustainability focus or provided positive environmental improvements, and the proposed CIP continues that strong initiative
 - Sustainability symbol added to the applicable project pages
- The city continues to build-off of projects that provide positive environmental improvements by focusing on the stewardship or management of its natural resources
 - Evident through the adopted Natural Resources Master Plan and the Parks Open Space and Trail (POST) plan
 - A financial commitment to natural resources stewardship is evident in this year's CIP and is indicated with a stewardship symbol in the upper right-hand corner of the project pages.

- COVID-19 Impact
 - \$4 million of CRF in 2020
 - Allowed the transfer of significant dollars to the Capital Replacement Fund to replace ventilation systems scheduled for 2021-2023, reduced levy by \$400,000 for each of these years
 - Other shifts in capital projects allowed the levy increase to be reduced from 5.8% to 3.5%
 - Fleet replacement delayed one year and a Zamboni for the ice arena delayed one year
 - \$4.7 million of ARPA in 2021-2023
 - \$1.0 million transferred to the Street Improvement Fund
 - \$450,000 transferred to the Park and Trail Improvement Fund
 - \$1.5 million used to subsidize the General Fund levy
 - Various other uses (Residential/Business Support, Workers Comp, Williston and Ice Arena support)

Property Taxes

- 2020, 2021, 2022 and 2023 CIPs reduced property tax funding compared to 2019
 - 2020-2024 CIP redirected a portion of the CIP levy towards the new public safety facility and increased operational costs related to restructuring the city's compensation methodology
 - Original intent prior to the onset of the pandemic was to restore the capital levy in 2021 to 2019 levels
 - COVID-19 further reduced the CIP levy in 2021 along with reductions in 2022 and 2023 for specific projects paid for with passed through federal funding
 - Final 2023 capital levy reduced funding by \$407,000 compared to 2022 capital levy. Utilized individual capital funds' reserves plus additional General Fund budget stabilization transfer to minimize tax increase and impact on property owners
 - 2024 proposed capital levy is \$9.88 million
 - Full restoration of the capital levy is now planned for 2025 at \$11.1 million



- Leveraging Property Taxes
 - Annual CIP expenditures range from \$20 to almost \$35 million. Property taxes pay for about \$10 million of those costs.
 - Other financing sources include:
 - User fees (water, sewer, storm utility fees)
 - Franchise fees (charge to utilities to utilize ROW)
 - Grants (federal, state, local)
 - Bonding (city and state bonding)
 - State-aid (Municipal State-Aid, one-time Public Safety Aid)
 - Partnerships (Both public agencies and private industry)
 - TIF
 - Park Dedication
 - Donations

2024-2028 NOTABLE PROJECTS

- Park-24305 Trail Improvement Plan
- Park-24309 Park Habitat Stewardship
- ME-24419 Pumper Truck Replacement
- ME-24429 800MHz Portable Radios & ME-24430 Mobile Radios
- ME-24431 Mobile Camera Trailer
- LSI-24602 Local Street Rehabilitation
- WSS-24907 Sewer System Sustainability Improvements

- Staff recommends approving the resolution adopting the 2024-2028 CIP
- Questions



